



US Army Contracting Intern Professional Workshop

From Contingency Contracting To Nation Building

Deployment Experiences from Iraq
Presented by Liz Smith
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Why Deploy



- Serve our country
- Provide civilians an opportunity to directly support Warfighter
- Give us operational experience improving customer focus buying
- Supplement technical skills unavailable in uniformed components
- Allow us to <u>LEARN</u> lessons learned not just 'compile' them



Who Deploys

- Military (Active, Guard, Reserve)
 - Army, Air Force, Navy, USMC
- GS Civilians
- Contractors





What to Expect

'Dilbert
Philosophy':
Expect the
worst so
things can
only get
better

- Primitive and harsh living / working conditions
- LONG hours shifts possible
- Fast pace environment 'needed it...day before yesterday'
- 'Baptism by Fire' hit the ground running full speed
- STRESS
 - US and Iraqi's expectations were very high
- Change continual operational or other changes in theater based on threat
 - Roller coaster effect
- Joint operations Army, Navy, AF, USMC, Other Federal Agencies
 - ✓ Be flexible
 - √ Take things in stride
 - ✓ Understand the mission
 - ✓ Understand the theater of operations who's who, how stru
 - ✓ Know your 'evacuation / recall' plan

Tour 1 Responsibilities Coalition Provisional Authority

- Contract Support (Award / Administer contracts)
 - Coalition Provisional Authority (CPA)
 - Individual Ministries (Ministry of Justice, Electricity, Interior, etc)
 - Direct contract support to Ministry of Electricity

ME

- » Award contracts for supplies / services to maintain electrical generation / plant renovation/overhaul
- US and Coalition Forces
 - 101st Airborne Division
- Educate Foreign Businesses U.S. competitive procedures

Program Management Office (PMO) Services (Up to \$50M

AECOM (CA-USA) \$21,610,501

PMO Services
Electrical Sector
(Up to \$55M)
\$43,361,340 to
Iraq Power Alliance JV
(Parsons Energy and
Chemical Group (PA-USA) &
Parsons Brinckerhoff (UK)

PMO Services
Public Works/Water
(Up to \$55M)
\$28,494,672 to
CH2M Hill and PWI JV
(CH2M Hill (CO) &
Parsons Water
Infrastructure, Inc (CA)

PMO Services
Comm/Transp
(Up to \$15M)
\$8,458,350.05 to
Berger/URS JV
(Louis Berger Group (DC)
& URS Group, Inc (CA)

PMO Services
Bldgs/Edu/Health
(Up to \$15M)
\$10,754,664.07 to
Berger/URS JV
Louis Berger Group (DC)
& URS Group, Inc (CA)

PMO Services
Security/Justice
(Up to \$30M)
\$8,458,350.05 to
Berger/URS JV
Louis Berger Group (DC)
& URS Group, Inc (CA)

PMO Solvie 5
Oil
(Up to \$30M)
\$8,416,985 to
Foster Wheeler (U.K.)

CONSTRUCTION CONTRACTS

Electrical
Capacity
Contracts
\$500K Minimum

Generation \$500M Ceiling Fluor-AMEC JV (Fluor CA/SC-USA & AMEC (UK)

Transmission &
Distribution NORTH
\$500M Ceiling
Washington Intl Inc
(ID -USA)

Transmission &
Distribution SOUTH
\$500M Ceiling
Perini Corp
(MA-USA)

Fublic Worl

Capacity Communes \$500K Minimum Up to \$1,700M

NORTH \$600M Ceiling Flour AMEC

SOUTH \$500M Ceiling Flour AMEC

Water Resources \$600M Ceiling JV Wash Intl (ID-USA) &

Black & Veatch (KS-USA

\$500K Minimum Up to \$ 400M

> Communications \$75M Ceiling Lucent

Transportation \$325M Ceiling Contrack Inter Capacity Contract \$500K Minimum Up to \$500M

Bldgs/Educ/Health \$500M Ceiling Parsons Delaware ty/Justice capacity Contract \$500K Minimum Up to \$900M

Security/Justice \$900M Ceiling Parsons Corp Oil city Conti

Capacity Contract \$500K Minimum Up to \$2,400M

> NORTH \$1.2B Ceiling Parsons Corp

South \$1.2B Ceiling KBR

USAID Capacity Contract (up to \$2B) - partially deployed as of 20 Mar 04

PenRen

Army

Navy

USAID

\$5.8 B non constr.

Tour 2 Responsibilities Project and Contracting Office

Policy, Compliance and a WHOLE LOT MORE

- Establish 'basic' policy standardization
- Review Justification and Authorizations
- Interface w/ PCO Program Office
- Audits, Congressional Inquiries & testimony prep
- Train CORs Former contractors now 'government'
- RATIFICATIONS became a huge issue
- PAYMENT Reconciliation 'Development Funds for Iraqi people (DFI) funds reconciliation
 - NEED TO DOCUMENT Payments as check and Balance



What Did We Learn

- FAR / DFARS Regulations <u>need updating</u>
 - Establish blanket waiver for DoD during Wartime/contingencies
- CCO deployment concepts / training need re-vamping
- Strategic planning at DA / OSD levels
- Consider Logistics at planning stages
- DCMA DFAS, DCAA play a major role
- Accountability must be 100%
 - Contracting, dollars
- Contractors accompanying the Force
 - Need DoD wide standard procedures and clauses (near completion)
- Conduct Audits AFTER not during contingency operations

CPOL Website:

- http://cpol.army.mil/library/mobil/
- http://cpol.army.mil/library/mobil/civ-mobil.html

DFAS Website

http://www.dod.mil/dfas/money/civpay/ifdcivilians.htm

DoD Financial Regulations on Civilian Pay

- http://www.dtic.mil/comptroller/fmr/
- Dept Of State: Post Differential Info
- http://www.state.gov/m/a/als/1759.htm

Danger pay:

- http://www.spd.usace.army.mil/overseas_allowances.htm#IMMINE NT%20DANGER%20PAY
- FGLI Election Information:
- http://www.spd.usace.army.mil/emergency_essential.html

References:

- DoDD 1400.31, DoD Civilian Work Force Contingency and Emergency Planning and Execution
- DoDD 1404.10, Emergency-Essential (E-E) DoD US Citizen Civilian Employees Overseas
- DoDI 1400.32, DoD Civilian Work Force Contingency and Emergency Planning Guidelines and Procedures
- DA PAM 690-47
 http://www.cpms.osd.mil/civ_prep/per_data/p690_47.pdf



Baghdad at sunrise - on the way to a delivery point along river road behind the palace























Removal of Saddam's Heads from the Embassy







Unit 3 boiler at Daura Power Station Bechtel Rehabilitation Project



















Hope for the Future: A Free Iraq A stable Region

